# Diversity in Contracting 2019 Annual Plan



# Diversity in Contracting (DC) Policy

Advance equity and address contracting disparities by increasing the utilization of Women Minority Business Enterprises and other disadvantaged firms

#### **Goals - 5 year Benchmarks:**

- ☐ Triple the number of WMBE firms doing business with the Port (2016 Baseline: 118)
- ☐ Increase to 15% the amount of spend on WMBE contracts within 5 years (2016 Baseline: **5.3%**)

# Path to Implementation

June 2018
Commission
briefing on
proposed
program
parameters

October –
February
Pilot WMBE
Contracting and
Procurement

November –
December 2018
Divisions/
Departments
establish goals

December 2018
Internal Education
and External
Engagement
strategies
developed

February 2019 Annual Plan Finalized

# **Creating Opportunity**



Center Runway Reconstruction

- Port's Inclusion Plans requires:
  - The Bidder to either commit to the Aspirational Goal
  - OR commit to part of the Goal and identify the affirmative efforts it will use to include WMBE participation.

# Service Agreement Pilot Update

Vertical Conveyance Design Services IDIQ

Aspirational Goal: 5%

Graphic Design Services IDIQ

Aspirational Goal: 35%

Commitment: 10% (7% MBE and 3% WBE)

Commitments: Contract 1: 50% WBE Contract 2: 100% WBE Contract 3: 16% MBE/WBE

#### **LESSONS LEARNED**

- Providing historical data usage and potential future projects helped proposers
- ✓ Discussions helped bring clarity
- ✓ Proposer's DC representative added value during discussions
- ✓ Port encouraged WMBE Primes to include a WMBE sub on team

#### **RISKS/ CHALLENGES**

- ✓ 2-day turnaround for receipt of revised plan may not be sufficient on future procurements
- ✓ Resource challenge to manage kick-off meeting with Consultant and subsequent compliance checks

# **Major Construction Pilot**

**Project: Aviation Restroom Phase 2** 

15% aspirational goal

Contractor	WMBE Commitment	Bid Amount
Optimus Construction	30%	\$4,244,000
Swinerton	70%	\$4,260,000
Western Ventures	22%	\$4,793,000
Osborn Construction	15%	\$5,296,506

# Supplier Database Timeline

Internal Site: Infrastructure Design Internal Site: Solicitation Notifications External Site: Vendor Registration & User Experience

Q2 2018

Internal Site: Vendor Profiles & User Experience Q3 2018

Internal Site: Constant Contact Integration External Site:
Solicitations &
Outreach

# Supplier Database (Port Yellow Pages)



- Improved outreach and planning tools
  - Integration with Constant Contact
  - Global calendar showing upcoming
     Port events
  - More robust list of WMBE firms
  - Searchable by Port and community

# Portwide WMBE Utilization

WMBE Utilization	2016	2017	2018
Percent	5.3%	8.8%	11.8%
Firms	118	200	258

### 2018 WMBE Utilization

### \*Construction/Non-Public Works & By Division

#### **Port-Wide**

Category	WMBE	Total	% WMBE
Public Works	\$65,271,888	\$516,504,619	12.6%
Non-Public Works	\$15,558,976	\$166,257,078	9.4%
Total	\$80,830,864	\$682,761,697	11.8%

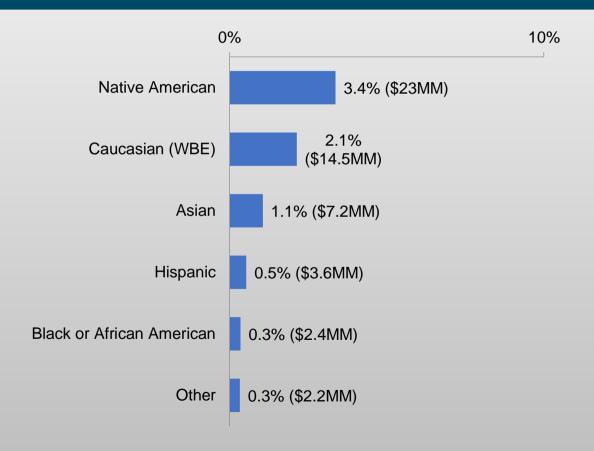
#### By Division (non-public works spend only)

Division	WMBE	Total	% WMBE
Aviation (AV)	\$5,584,823	\$58,421,047	9.6%
Corporate	\$7,419,467	\$90,467,613	8.2%
Economic Dev. (EDD)	\$297,036	\$3,597,330	8.3%
Maritime (MD)	\$1,285,382	\$9,086,471	14.1%
**NWSA	\$972,267	\$4,684,618	20.8%
Total	\$15,558,976	\$166,257,078	9.4%

<sup>\*</sup>Does not include P-Card Data

<sup>\*\*</sup>Northwest Seaport Alliance (NWSA) is part of a larger partnership with the Port of Tacoma. WMBE utilization results are only for those Port of Seattle controlled procurements.

# Ethnic Breakout of Port WMBE Spend



### 2019 WMBE Utilization Goals

### Increase Overall Spend from 9.4% to 12.4%

Non-public works spend only

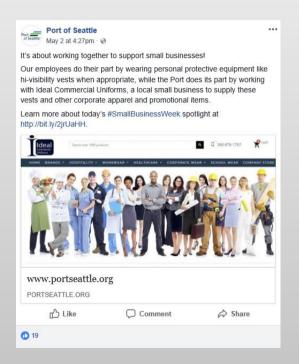
		_	% \		
	Projected WMBE	Projected 2019	2018		%Change
Division	Spend	Spend	Actual	2019 Goal	vs. 2018
Aviation (AV)	\$6,213,963	\$51,783,025	9.6%	12.0%	+2.4
Economic Dev.					
(EDD)	\$942,589	\$7,877,047	8.3%	12.0%	+3.7
Maritime (MD)	\$872,919	\$4,364,595	14.1%	20.0%	+5.9
Corporate	\$5,445,004	\$44,892,566	8.2%	12.1%	+3.9
Total	\$13,474,475	\$108,917,233	9.4%	12.4%	+3.0

<sup>•</sup> WMBE aspirational goals for Construction are not included within the stated goals above, however, WMBE aspirational goals are set contract by contract with the exception of small works.

# Marketing, Outreach, & Technical Assistance - 2019 Plan

- Community Engagement
  - Internal education and training
- Refine and continue with PortGen workshops and training activities
  - Development of "advanced" PortGen training
  - Develop Mentor Protégé Program (A&E)
- On-line video training of new Diversity in Contracting efforts (construction and consulting)

# Leveraging Social Media





- Staff will accent outreach and engagement efforts using Social media
- Last year during "Small Business Week", Our boosted posts reached more than 11,227 people on social media channels.

# Supporting DC Work in the Trenches

- Follow-up meetings with ELT members and other key Port directors/managers
  - Procurement planning, etc.
- 2. Internal education and training campaign via Compass and What's Happening
  - Why DC?
    - Promoting opportunity
    - How staff can move the needle
- 3. WMBE Tool Box
  - Development of a SharePoint Site
    - Tools and resources for goal setters
    - FAQ sheet(s)
    - Video library